Accreditation Report

Underwood Elementary School
Lauderdale County Board of Education

Mr. Kevin Moore, Principal
4725 Highway 157
Florence, AL 36533
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## Assurances Report

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Executive Summary
Introduction

Every school has its own story to tell. The context in which teaching and learning takes place influences the processes and procedures by which the school makes decisions around curriculum, instruction, and assessment. The context also impacts the way a school stays faithful to its vision. Many factors contribute to the overall narrative such as an identification of stakeholders, a description of stakeholder engagement, the trends and issues affecting the school, and the kinds of programs and services that a school implements to support student learning.

The purpose of the Executive Summary (ES) is to provide a school with an opportunity to describe in narrative form the strengths and challenges it encounters. By doing so, the public and members of the school community will have a more complete picture of how the school perceives itself and the process of self-reflection for continuous improvement. This summary is structured for the school to reflect on how it provides teaching and learning on a day to day basis.
Description of the School

Describe the school’s size, community/communities, location, and changes it has experienced in the last three years. Include demographic information about the students, staff, and community at large. What unique features and challenges are associated with the community/communities the school serves?

Underwood Elementary School’s mission statement is “Building a Foundation of Excellence.”

Underwood Elementary School is located in Florence, Alabama. The school is in the Lauderdale County School System. The school has been a part of the community since the early 1900’s. The population of Lauderdale County is 92,709. The median income is $39,345, based on the 2010 census. Our community, Underwood-Petersville, is very dedicated and encouraging to our school.

Underwood Elementary is one of eleven schools in the Lauderdale County School System. We are a very community oriented school. Most of our students live in the Underwood-Petersville community. Underwood Elementary serves 359 students. 98% of the students are white. We have a 33% free and reduced lunch rate. 32 staff members serve our students. We have 24 highly qualified certified staff members. The other 8 serve as support staff. We are very proud of our school. Our staff works tirelessly to provide a quality education to our students.

The obvious challenge that we face is decreased funding from the state and local level. We are working collaboratively with our senator, community and PTO to support our needs, specifically in technology. Through this collaborative effort, each classroom has been equipped with an elmo projector, screen, and computer. Our physical education department has also benefitted from this relationship with the purchase of new equipment.
School's Purpose

Provide the school's purpose statement and ancillary content such as mission, vision, values, and/or beliefs. Describe how the school embodies its purpose through its program offerings and expectations for students.

Underwood Elementary School's mission statement is “Building a Foundation of Excellence.” The mission statement was reviewed in the fall of 2009 during our school accreditation. Our standards committee reviewed the statement. Our committees were composed of faculty, staff and parents. The statement was presented and discussed during a PTO meeting. Our K-6th grade school is a feeder school to two large K-12 schools. Therefore, we feel our mission is to provide a foundation of excellence as our students move to other schools. Underwood School strives for student excellence in all areas of learning. We are committed to meet students where they are and bring them up to levels on and above grade level expectations. We meet these expectations through stakeholders working together. We believe that all students learn differently and at different speeds and we develop our interventions and lessons to meet those different needs.

Interventions are developed through monthly grade level and data meetings. During these meetings, individual students are discussed and data driven ideas are shared by administration, reading coach, counselor, and teacher. We keep accurate progress monitoring records on each child and track his/her progress from month to month. Any decline in progress is targeted and instruction is changed in order to increase student performance. Students who remain below grade level for more than six weeks are placed on PST (problem solving team) and tiered individualized interventions are created by the team with the intention of bringing the student up to grade level. Our team makes every effort to ensure every student is successful.

Student performance data on the ARMT (Alabama Reading and Math Test) indicates that students at Underwood School maintain a 92% or higher percentage of all IV's on the test since 2009. This performance is maintained through data analysis by the teachers and administration each summer. Areas for improvement in each grade level are pinpointed and research based materials are used to target the areas of focus. The areas of focus become our school wide improvement goals. Each teacher keeps documentation of progress in these areas in a Continuous Improvement Plan notebook. We developed a reading and math goal for the present school year. Our math goal consists of improving our mean percent correct by 5% in modeling equivalent forms of fractions, renaming improper fractions as mixed numbers and solving word problems involving fractions. We plan to achieve this goal by using small group instruction and manipulatives. Our reading goal consists of improving our mean percent correct by 5% in using strategies to comprehend functional and textual/informational materials. We plan to achieve this goal by focusing on graphic organizers and using the concept questions related to the Scott Foresman reading series.

Parents are given individualized student achievement reports for test scores each year. Parent/counselor conferences can be scheduled to explain test scores and discuss student improvement.
Notable Achievements and Areas of Improvement

Describe the school's notable achievements and areas of improvement in the last three years. Additionally, describe areas for improvement that the school is striving to achieve in the next three years.

We have developed collaborative relationships with our senator, community and PTO. Through these collaborative relationships, we are striving to overcome shortages in funding. Classrooms have been equipped with elmo projectors, screens and computers as a result of this collaborative effort. We have been very excited this to purchase ten smart boards for our classrooms. We hope to purchase the other eight by the end of the year. Our goal is to build on these relationships to keep our classrooms current with technology thus enabling our students/teachers to be ready for the future.

The standards with the No Child Left Behind Act continue to rise. Our school has consistently met our adequate yearly progress goals. Our total percent proficient was 95% in reading and 94% in math this past school year. Our challenge for this school year is to improve upon these percentages.
Additional Information

Provide any additional information you would like to share with the public and community that were not prompted in the previous sections.

At Underwood Elementary, we are proud that our school continues to meet our adequate yearly progress goals. The tireless efforts of an outstanding faculty are greatly appreciated. One of the greatest compliments that can be given to a school is for parents to want their children to attend it. We receive calls a year in advance from parents wanting to know the dates for kindergarten registration.

We are very proud of what Underwood Elementary means to the community. Our school has been in the community since the early 1900’s. Stakeholders are very complimentary of the education that their children have received over the years. Many parents and grandparents have shared stories from their childhood memories of Underwood Elementary.

We are also proud of the support that our school receives from parents, grand parents and community members. Their involvement and encouragement is vital to the success of Underwood Elementary.
Self Assessment
Introduction

AdvancED's Self Assessment (SA) diagnostic is based on the AdvancED Standards of Quality, which serves as the foundation of the accreditation and continuous improvement process. The SA is a valuable tool for collaboratively engaging staff members and stakeholders in purposeful, honest dialogue and reflection to assess the institution's adherence to the Standards, and guide its continuous improvement efforts. The SA includes the institution's self-ratings of and the evidence cited for each of the indicators, comments that explain the indicator's ratings and an overall narrative for each Standard. The results of the SA are reviewed by the External Review Team as one essential component of the preparation process for the institution's External Review.
Standard 1: Purpose and Direction

The school maintains and communicates a purpose and direction that commit to high expectations for learning as well as shared values and beliefs about teaching and learning.

Overall Rating: 4.0

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| 1.1       | The school engages in a systematic, inclusive, and comprehensive process to review, revise, and communicate a school purpose for student success. | The process for review, revision, and communication of the school's purpose is clearly documented, and a record of the use and results of the process is maintained. The process is formalized and implemented with fidelity on a regular schedule. The process includes participation by representatives selected at random from all stakeholder groups. The purpose statement clearly focuses on student success. | •Purpose statements - past and present  
•Documentation or description of the process for creating the school's purpose including the role of stakeholders  
•Survey results  
•Examples of communications to stakeholders about the school's purpose (i.e. website, newsletters, annual report, student handbook)  
•Communication plan to stakeholders regarding the school's purpose | Level 4 |

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| 1.2       | The school's leadership and staff commit to a culture that is based on shared values and beliefs about teaching and learning and supports challenging, equitable educational programs and learning experiences for all students that include achievement of learning, thinking, and life skills. | Commitment to shared values and beliefs about teaching and learning is clearly evident in documentation and decision making. This commitment is always reflected in communication among leaders and staff. Challenging educational programs and equitable learning experiences are implemented in a measurable way so that all students achieve learning, thinking, and life skills necessary for success. Evidence indicates a strong commitment to instructional practices that include active student engagement, a focus on depth of understanding, and the application of knowledge and skills. School leadership and staff hold one another accountable to high expectations for professional practice. | •Survey results  
•Agendas and/or minutes that reference a commitment to the components of the school's statement of purpose  
•The school's statement of purpose | Level 4 |
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| 1.3       | The school's leadership implements a continuous improvement process that provides clear direction for improving conditions that support student learning. | School leaders require the use of a documented, systematic continuous improvement process for improving student learning and the conditions that support learning. All stakeholder groups work collaboratively and consistently in authentic and meaningful ways that build and sustain ownership of the school's purpose and direction. School personnel systematically maintain, use, and communicate a profile with current and comprehensive data on student and school performance. The profile contains thorough analyses of a broad range of data used to identify goals for the improvement of achievement and instruction that are aligned with the school's purpose. All improvement goals have measurable performance targets. The process includes action planning that identifies measurable objectives, strategies, activities, resources, and timelines for achieving all improvement goals. School personnel hold one another accountable for and evaluate the overall quality of the implementation of all interventions and strategies. The process is reviewed and evaluated regularly. Documentation that the process is implemented with fidelity and yields improved student achievement and instruction is available and communicated to stakeholders. | • The school data profile  
• Survey results  
• Communication plan and artifacts that show two-way communication to staff and stakeholders  
• Agenda, minutes from continuous improvement planning meetings  
• The school continuous improvement plan | Level 4   |

Reflect upon your responses to each of the indicators and performance levels by considering and responding to the following questions when drafting your narrative response. Use language from the performance level descriptions to guide your writing. Cite sources of evidence External Review team members may be interested in reviewing.

Underwood Elementary
Standard One

Strengths
1.1 School purpose is strongly communicated in various ways.
1.2 Shared values and beliefs lead to a student centered environment. Students are allowed to progress and succeed in their learning experiences.

Plans to sustain: Underwood Elementary will continue to communicate our purpose through the use of updates on our school's web site, school calendars, county publications, and bulletin boards that celebrate students' success and keeps stakeholders informed.

Weakness
1.3 Stakeholders, such as the students, should be more involved in the purpose and direction of the school.

Plans for improvement: A student advisory committee will be created made up of sixth grade students. These students will meet with the principal on a monthly basis to discuss relevant school issues.
# Standard 2: Governance and Leadership

The school operates under governance and leadership that promote and support student performance and school effectiveness.

Overall Rating: 3.33

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| 2.1       | The governing body establishes policies and supports practices that ensure effective administration of the school. | Policies and practices support the school's purpose and direction and the effective operation of the school. Policies and practices promote effective instruction and assessment that produce equitable and challenging learning experiences for all students. There are policies and practices regarding professional growth of all staff. Policies and practices provide requirements, direction for, and oversight of fiscal management. | • School handbooks  
• Governing body policies, procedures, and practices  
• Staff handbooks  
• Student handbooks | Level 3 |
| 2.2       | The governing body operates responsibly and functions effectively. | The governing body has a process to ensure that its decisions and actions are in accordance with defined roles and responsibilities, a code of ethics, and free of conflict of interest. Governing body members participate in a systematic, formal professional development process regarding the roles and responsibilities of the governing body and its individual members. The governing body complies with all policies, procedures, laws, and regulations and functions as a cohesive unit. | • Governing code of ethics  
• Communication plan to inform all staff on code of ethics, responsibilities, conflict of interest | Level 3 |
| 2.3       | The governing body ensures that the school leadership has the autonomy to meet goals for achievement and instruction and to manage day-to-day operations effectively. | The governing body protects, supports, and respects the autonomy of school leadership to accomplish goals for improvement in student learning and instruction and to manage day-to-day operations of the school. The governing body maintains a distinction between its roles and responsibilities and those of school leadership. | • School improvement plan developed by the school  
• Communications regarding board actions  
• Agendas and minutes of meetings | Level 3 |
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<td>2.4</td>
<td>Leadership and staff foster a culture consistent with the school's purpose and direction.</td>
<td>Leaders and staff deliberately and consistently align their decisions and actions toward continuous improvement to achieve the school's purpose. They encourage, support, and expect all students to be held to high standards in all courses of study. All stakeholders are collectively accountable for student learning. School leaders actively and consistently support and encourage innovation, collaboration, shared leadership, and rigorous professional growth. The culture is characterized by collaboration and a sense of community among all stakeholders.</td>
<td>•Examples of collaboration and shared leadership •Examples of decisions in support of the school's continuous improvement plan •Examples of decisions aligned with the school's statement of purpose</td>
<td>Level 4</td>
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<td>2.5</td>
<td>Leadership engages stakeholders effectively in support of the school's purpose and direction.</td>
<td>Leaders communicate effectively with appropriate and varied representatives from stakeholder groups, provide opportunities for stakeholders to shape decisions, solicit feedback and respond to stakeholders, work collaboratively on school improvement efforts, and provide and support meaningful leadership roles for stakeholders. School leaders' efforts result in measurable, active stakeholder participation; engagement in the school; a sense of community; and ownership.</td>
<td>•Minutes from meetings with stakeholders •Copies of surveys or screen shots from online surveys •Survey responses •Involvement of stakeholders in a school improvement plan</td>
<td>Level 3</td>
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<td>2.6</td>
<td>Leadership and staff supervision and evaluation processes result in improved professional practice and student success.</td>
<td>The primary focus of the criteria and processes of supervision and evaluation is improving professional practice and ensuring student success. Supervision and evaluation processes are consistently and regularly implemented. The results of the supervision and evaluation processes are analyzed carefully and used to monitor and effectively adjust professional practice and ensure student learning.</td>
<td>•Examples of professional development offerings and plans tied specifically to the results from supervision and evaluation •Representative supervision and evaluation reports •Supervision and evaluation documents with criteria for improving professional practice and student success noted</td>
<td>Level 4</td>
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Reflect upon your responses to each of the indicators and performance levels by considering and responding to the following questions when drafting your narrative response. Use language from the performance level descriptions to guide your writing. Cite sources of evidence External Review team members may be interested in reviewing.

Underwood Elementary

Standard Two

Strengths

2.4 Leadership and staff foster a culture consistent with the school's purpose and direction.

2.6 Leadership and staff supervision and evaluation processes result in improved professional practice and student success.
Plans to sustain: Continue to align decisions with our continuous improvement plan and document these decisions. Continue to use the state approved employee evaluation system.

Weakness

Leadership engages stakeholders in support of the school's purpose and direction.

Plans for improvement: Communicate more with stakeholders through better use of our web site and making INOW parent portal available.
## Standard 3: Teaching and Assessing for Learning

The school's curriculum, instructional design, and assessment practices guide and ensure teacher effectiveness and student learning.

Overall Rating: 3.58

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| 3.1       | The school's curriculum provides equitable and challenging learning experiences that ensure all students have sufficient opportunities to develop learning, thinking, and life skills that lead to success at the next level. | Curriculum and learning experiences in each course/class provide all students with challenging and equitable opportunities to develop learning skills, thinking skills, and life skills that align with the school's purpose. Evidence clearly indicates curriculum and learning experiences prepare students for success at the next level. Like courses/classes have the same high learning expectations. Learning activities are individualized for each student in a way that supports achievement of expectations. | •Course schedules  
•Lesson plans  
•Posted learning objectives  
•Descriptions of instructional techniques | Level 4 |

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| 3.2       | Curriculum, instruction, and assessment are monitored and adjusted systematically in response to data from multiple assessments of student learning and an examination of professional practice. | Using data from student assessments and an examination of professional practice, school personnel monitor and adjust curriculum, instruction, and assessment to ensure vertical and horizontal alignment and alignment with the school's goals for achievement and instruction and statement of purpose. There is a process in place to ensure alignment each time curriculum, instruction, and/or assessments are reviewed or revised. The continuous improvement process ensures that vertical and horizontal alignment as well as alignment with the school's purpose are maintained and enhanced in curriculum, instruction, and assessment. | •Lesson plans aligned to the curriculum  
•Common assessments  
•Curriculum guides  
•A description of the systematic review process for curriculum, instruction, and assessment  
•Products – scope and sequence, curriculum maps | Level 3 |

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| 3.3       | Teachers engage students in their learning through instructional strategies that ensure achievement of learning expectations. | Teachers are consistent and deliberate in planning and using instructional strategies that require student collaboration, self-reflection, and development of critical thinking skills. Teachers personalize instructional strategies and interventions to address individual learning needs of each student. Teachers consistently use instructional strategies that require students to apply knowledge and skills, integrate content and skills with other disciplines, and use technologies as instructional resources and learning tools. | •Professional development focused on these strategies  
•Findings from supervisor walk-thrus and observations  
•Agenda items addressing these strategies  
•Student work demonstrating the application of knowledge  
•Examples of student use of technology as a learning tool | Level 4 |
### Indicator 3.4
**Statement or Question:** School leaders monitor and support the improvement of instructional practices of teachers to ensure student success.

**Response:** School leaders formally and consistently monitor instructional practices through supervision and evaluation procedures beyond classroom observation to ensure that they 1) are aligned with the school's values and beliefs about teaching and learning, 2) are teaching the approved curriculum, 3) are directly engaged with all students in the oversight of their learning, and 4) use content-specific standards of professional practice.

**Evidence:**
- Recognition of teachers with regard to these practices
- Curriculum maps
- Documentation of collection of lesson plans and grade books

**Rating:** Level 4

### Indicator 3.5
**Statement or Question:** Teachers participate in collaborative learning communities to improve instruction and student learning.

**Response:** All members of the school staff participate in collaborative learning communities that meet both informally and formally. Collaboration often occurs across grade levels and content areas. Staff members have been trained to implement a formal process that promotes discussion about student learning. Learning from, using, and discussing the results of inquiry practices such as action research, the examination of student work, reflection, study teams, and peer coaching occur regularly among most school personnel. School personnel indicate that collaboration causes improvement results in instructional practice and student performance.

**Evidence:**
- Calendar/schedule of learning community meetings
- Agendas and minutes of collaborative learning committees

**Rating:** Level 3

### Indicator 3.6
**Statement or Question:** Teachers implement the school's instructional process in support of student learning.

**Response:** All teachers systematically use an instructional process that clearly informs students of learning expectations and standards of performance. Exemplars are provided to guide and inform students. The process requires the use of multiple measures, including formative assessments, to inform the ongoing modification of instruction and provide data for possible curriculum revision. The process provides students with specific and immediate feedback about their learning.

**Evidence:**
- Examples of assessments that prompted modification in instruction

**Rating:** Level 4

### Indicator 3.7
**Statement or Question:** Mentoring, coaching, and induction programs support instructional improvement consistent with the school's values and beliefs about teaching and learning.

**Response:** All school personnel are engaged in systematic mentoring, coaching, and induction programs that are consistent with the school's values and beliefs about teaching, learning, and the conditions that support learning. These programs set high expectations for all school personnel and include valid and reliable measures of performance.

**Evidence:**
- Descriptions and schedules of mentoring, coaching, and induction programs with references to school beliefs and values about teaching and learning

**Rating:** Level 4
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<td>3.8</td>
<td>The school engages families in meaningful ways in their children's education and keeps them informed of their children's learning progress.</td>
<td>Programs that engage families in meaningful ways in their children's education are designed and implemented. School personnel regularly inform families of their children's learning progress.</td>
<td>• List of varied activities and communications modes with families, e.g., info portal, online, newsletters, parent centers, academic nights, open house, early release days • Calendar outlining when and how families are provided information on child's progress</td>
<td>Level 3</td>
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<td>3.9</td>
<td>The school has a formal structure whereby each student is well known by at least one adult advocate in the school who supports that student's educational experience.</td>
<td>School personnel participate in a structure that gives them long-term interaction with individual students, allowing them to build strong relationships over time with the student. All students may participate in the structure. The structure allows the school employee to gain insight into and serve as an advocate for the student's needs regarding learning skills, thinking skills, and life skills.</td>
<td>• Master schedule with time for formal adult advocate structure</td>
<td>Level 3</td>
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<td>3.10</td>
<td>Grading and reporting are based on clearly defined criteria that represent the attainment of content knowledge and skills and are consistent across grade levels and courses.</td>
<td>All teachers consistently use common grading and reporting policies, processes, and procedures based on clearly defined criteria that represent each student's attainment of content knowledge and skills. These policies, processes, and procedures are implemented without fail across all grade levels and all courses. All stakeholders are aware of the policies, processes, and procedures. The policies, processes, and procedures are formally and regularly evaluated.</td>
<td>• Sample report cards for each grade level and for all courses • Policies, processes, and procedures on grading and reporting • Samples communications to stakeholders about grading and reporting • Evaluation process for grading and reporting practices</td>
<td>Level 4</td>
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<td>3.11</td>
<td>All staff members participate in a continuous program of professional learning.</td>
<td>All staff members participate in a continuous program of professional learning that is aligned with the school's purpose and direction. Professional development is based on an assessment of needs of the school. The program builds capacity among all professional and support staff. The program is systematically evaluated for effectiveness in improving instruction, student learning, and the conditions that support learning.</td>
<td>• Crosswalk between professional learning and school purpose and direction</td>
<td>Level 3</td>
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| 3.12      | The school provides and coordinates learning support services to meet the unique learning needs of students. | School personnel systematically and continuously use data to identify unique learning needs of all students at all levels of proficiency as well as other learning needs (such as second languages). School personnel stay current on research related to unique characteristics of learning (such as learning styles, multiple intelligences, personality type indicators) and provide or coordinate related individualized learning support services to all students. | • Data used to identify unique learning needs of students  
• List of learning support services and student population served by such services | Level 4 |

Reflect upon your responses to each of the indicators and performance levels by considering and responding to the following questions when drafting your narrative response. Use language from the performance level descriptions to guide your writing. Cite sources of evidence External Review team members may be interested in reviewing.

Underwood Elementary

Standard Three

Strengths

3.1 Our school provides equitable and challenging learning experiences through small group instruction and tiered instruction in math and reading. Teachers refer to the curriculum guide and Alabama Course of Study to guide instruction.

Plans to sustain: Continue to use tiered instruction in math and reading. Use data to drive instructional decisions.

Weakness

3.5 Teachers need to participate in more collaborative learning communities in order to improve instruction and learning.

Plans for improvement: Develop more formal collaborative learning communities through grade level meetings.
## Standard 4: Resources and Support Systems

The school has resources and provides services that support its purpose and direction to ensure success for all students.

Overall Rating: 3.43

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<td>4.1</td>
<td>Qualified professional and support staff are sufficient in number to fulfill their roles and responsibilities necessary to support the school’s purpose, direction, and the educational program.</td>
<td>Policies, processes, and procedures ensure that school leaders have access to, hire, place, and retain qualified professional and support staff. School leaders systematically determine the number of personnel necessary to fill all the roles and responsibilities necessary to support the school purpose, educational programs, and continuous improvement. Sustained fiscal resources are available to fund positions critical to achieve the purpose and direction of the school.</td>
<td>Policies, processes, procedures and other documentation related to the hiring, placement and retention of professional and support staff, Documentation of highly qualified staff</td>
<td>Level 3</td>
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<td>4.2</td>
<td>Instructional time, material resources, and fiscal resources are sufficient to support the purpose and direction of the school.</td>
<td>Instructional time, material resources, and fiscal resources are focused solely on supporting the purpose and direction of the school. Instructional time is fiercely protected in policy and practice. School leaders exhaust every option to secure material and fiscal resources to meet the needs of all students. School leaders measurably demonstrate that instructional time, material resources, and fiscal resources are allocated so that all students have equitable opportunities to attain challenging learning expectations. Efforts toward the continuous improvement of instruction and operations concentrate on achieving the school’s purpose and direction.</td>
<td>School schedule, Examples of efforts of school leaders to secure necessary material and fiscal resources, School calendar</td>
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<td>4.3</td>
<td>The school maintains facilities, services, and equipment to provide a safe, clean, and healthy environment for all students and staff.</td>
<td>School leaders have adopted or created clear expectations for maintaining safety, cleanliness, and a healthy environment and have shared these definitions and expectations with stakeholders. School personnel and students are accountable for maintaining these expectations. Measures are in place that allow for continuous tracking of these conditions. Improvement plans are developed and implemented by appropriate personnel as necessary to improve these conditions. Results of improvement efforts are evaluated.</td>
<td>Documentation of compliance with local and state inspections requirements, Documentation of emergency procedures such as fire drills, evacuation and other emergency procedures, Safety committee responsibilities, meeting schedules, and minutes, System for maintenance requests</td>
<td>Level 3</td>
</tr>
</tbody>
</table>
## Indicator 4.4
**Statement or Question:** Students and school personnel use a range of media and information resources to support the school's educational programs.

**Response:** All students and school personnel have access to an exceptional collection of media and information resources necessary to achieve the educational programs of the school. Qualified personnel in sufficient numbers are available to assist students and school personnel in learning about the tools and locations for finding and retrieving information.

**Evidence:** Schedule of staff availability to assist students and school personnel related to finding and retrieving information

**Rating:** Level 4

## Indicator 4.5
**Statement or Question:** The technology infrastructure supports the school's teaching, learning, and operational needs.

**Response:** The technology infrastructure meets the teaching, learning, and operational needs of all stakeholders. School personnel develop and administer needs assessments and use the resulting data to develop and implement a technology plan to improve technology services and infrastructure.

**Evidence:** Technology plan and budget to improve technology services and infrastructure

**Rating:** Level 3

## Indicator 4.6
**Statement or Question:** The school provides support services to meet the physical, social, and emotional needs of the student population being served.

**Response:** School personnel implement a process to determine the physical, social, and emotional needs of each student in the school. School personnel provide or coordinate programs to meet the needs of students as necessary. Measures of program effectiveness are in place, and school personnel use the data from these measures to evaluate all programs. Improvement plans related to these programs are designed and implemented when needed to more effectively meet the needs of students.

**Evidence:** Social classes and services, e.g., bullying, character education

**Rating:** Level 3

## Indicator 4.7
**Statement or Question:** The school provides services that support the counseling, assessment, referral, educational, and career planning needs of all students.

**Response:** School personnel implement a clearly defined, systematic process to determine the counseling, assessment, referral, educational, and career planning needs of all students. School personnel provide or coordinate programs necessary to meet the needs of all students. Valid and reliable measures of program effectiveness are in place, and school personnel use the data from these measures to regularly evaluate all programs. Improvement plans related to these programs are designed and implemented to more effectively meet the needs of all students.

**Evidence:** Description of referral process

**Rating:** Level 4

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Reflect upon your responses to each of the indicators and performance levels by considering and responding to the following questions when drafting your narrative response. Use language from the performance level descriptions to guide your writing.

Cite sources of evidence External Review team members may be interested in reviewing.

Underwood Elementary
Standard Four

Strengths

4.1 Lauderdale County has a formal process to hire according to state regulations.

4.6 Data meetings and Pupil Support Team meetings are consistent and timely to ensure our students needs are met.

Plans to sustain: Continue to use the formal process of hiring qualified professional and support staff as set by the board of education. Continue to follow the required time for subjects as set by the state of Alabama. Continue provision of support for students to help meet their physical, social and emotional needs by providing school counseling services and outside resources. Continue STAR student program to recognize students that have improved or shown good character.

Weakness

School personnel are not able to use a range of media technological resources to support school's educational program.

Plans for improvement: Continue to seek outside assistance to purchase updated technology.
Standard 5: Using Results for Continuous Improvement

The school implements a comprehensive assessment system that generates a range of data about student learning and school effectiveness and uses the results to guide continuous improvement.

Overall Rating: 3.6

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Statement or Question</th>
<th>Response</th>
<th>Evidence</th>
<th>Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.1</td>
<td>The school establishes and maintains a clearly defined and comprehensive student assessment system.</td>
<td>School personnel maintain and consistently use a comprehensive assessment system that produces data from multiple assessment measures, including locally developed and standardized assessments about student learning and school performance. The system ensures consistent measurement across all classrooms and courses. All assessments are proven reliable and bias free. The system is regularly and systematically evaluated for reliability and effectiveness in improving instruction, student learning, and the conditions that support learning.</td>
<td>•Documentation or description of evaluation tools/protocols</td>
<td>Level 4</td>
</tr>
<tr>
<td>5.2</td>
<td>Professional and support staff continuously collect, analyze, and apply learning from a range of data sources, including comparison and trend data about student learning, instruction, program evaluation, and organizational conditions.</td>
<td>Systematic processes and procedures for collecting, analyzing, and applying learning from all data sources are documented and used consistently by professional and support staff. Data sources include comparison and trend data that provide a comprehensive and complete picture of student learning, instruction, the effectiveness of programs, and the conditions that support learning. All school personnel use data to design, implement, and evaluate continuous improvement plans to improve student learning, instruction, the effectiveness of programs, and organizational conditions.</td>
<td>•Examples of use of data to design, implement, and evaluate continuous improvement plans and apply learning</td>
<td>Level 4</td>
</tr>
<tr>
<td>5.3</td>
<td>Professional and support staff are trained in the evaluation, interpretation, and use of data.</td>
<td>All professional and support staff members are regularly and systematically assessed and trained in a rigorous, individualized professional development program related to the evaluation, interpretation, and use of data.</td>
<td>•Documentation of attendance and training related to data use</td>
<td>Level 4</td>
</tr>
</tbody>
</table>
### Indicator 5.4

**The school engages in a continuous process to determine verifiable improvement in student learning, including readiness for and success at the next level.**

Policies and procedures describe a process for analyzing data that determine verifiable improvement in student learning, including readiness for and success at the next level. Results indicate improvement, and school personnel consistently use these results to design, implement, and evaluate the results of continuous improvement action plans related to student learning, including readiness for and success at the next level.

<table>
<thead>
<tr>
<th>Evidence</th>
<th>Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agendas, minutes of meetings related to analysis of data</td>
<td></td>
</tr>
<tr>
<td>Level 3</td>
<td></td>
</tr>
</tbody>
</table>

### Indicator 5.5

**Leadership monitors and communicates comprehensive information about student learning, conditions that support student learning, and the achievement of school improvement goals to stakeholders.**

Leaders monitor comprehensive information about student learning, conditions that support student learning, and the achievement of school improvement goals. Leaders regularly communicate results using multiple delivery methods to all stakeholder groups.

<table>
<thead>
<tr>
<th>Evidence</th>
<th>Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sample communications to stakeholders regarding student learning, conditions that support learning, and achievement of school improvement goals</td>
<td></td>
</tr>
<tr>
<td>Level 3</td>
<td></td>
</tr>
</tbody>
</table>

Reflect upon your responses to each of the indicators and performance levels by considering and responding to the following questions when drafting your narrative response. Use language from the performance level descriptions to guide your writing. Cite sources of evidence External Review team members may be interested in reviewing.

**Underwood Elementary**

**Standard Five**

**Strengths**

5.1 Our school establishes and maintains a clearly defined and comprehensive student assessment system.

5.5 Leaders monitor data about student learning and school improvement.

**Plans to sustain:** Continue data meetings that encourage teachers to use data driven instruction. Continue use of research based programs. Continue use of multiple assessment measures.

**Weakness**

5.2 No progress monitoring tools for math.

**Plans for improvement:** The newly adopted math series for 2012-13 has progress monitoring tools.
## Report Summary

### Scores By Section

<table>
<thead>
<tr>
<th>Section Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
</tr>
<tr>
<td>Standard 1: Purpose and Direction</td>
</tr>
<tr>
<td>Standard 2: Governance and Leadership</td>
</tr>
<tr>
<td>Standard 3: Teaching and Assessing for Learning</td>
</tr>
<tr>
<td>Standard 4: Resources and Support Systems</td>
</tr>
<tr>
<td>Standard 5: Using Results for Continuous Improvement</td>
</tr>
</tbody>
</table>
Assurances Report
## AdvancED Assurances

<table>
<thead>
<tr>
<th>Assurance</th>
<th>Certified</th>
<th>Comment/Attachment</th>
</tr>
</thead>
<tbody>
<tr>
<td>The institution has read, understands, and complies with the AdvancED Policies and Procedures.</td>
<td>Yes</td>
<td>Underwood Elementary School makes every effort to comply with all AdvancED policies and procedures.</td>
</tr>
<tr>
<td>The institution monitors all financial transactions through a recognized, regularly audited accounting system.</td>
<td>Yes</td>
<td>Underwood Elementary School monitors all financial transactions through a recognized, regularly audited accounting system.</td>
</tr>
<tr>
<td>The institution engages in a continuous improvement process and implements an improvement plan. Attach the improvement plan if the plan is not located in AdvancED’s Adaptive System of School Improvement Support Tools (ASSIST).</td>
<td>Yes</td>
<td>The Continuous Improvement Plan for Underwood School can be found at the following link. <a href="http://www.alsdecip.com/">http://www.alsdecip.com/</a></td>
</tr>
<tr>
<td>The institution implements a written security and crisis management plan which includes emergency evacuation procedures and appropriate training for stakeholders. Attach the security and crisis management plan. (optional)</td>
<td>Yes</td>
<td>Underwood Elementary School has developed a local Crisis Intervention Plan detailing procedures and policies for security and safety purposes. The plan is updated on a regular basis. The plan can be located in the Underwood School office and a condensed version is located in each classroom.</td>
</tr>
</tbody>
</table>
The institution has reported all substantive changes in the institution that affect the scope and/or have an impact on the institution's ability to meet the AdvancED standards and policies. Such changes include, but are not limited to:

- Restructuring (merging, opening, or closing) of the institution or institution(s) within its jurisdiction
- Mission and purpose of the institution
- Governance structure of the institution, including changing to a charter school/school system, being the subject of a state takeover, or a change in ownership
- Grade levels served by the institution
- Staffing, including administrative and other non-teaching professionals personnel
- Available facilities, including upkeep and maintenance
- Level of funding
- School day or school year
- Establishment of an additional location geographically apart from the main campus
- Student population that causes program or staffing modification(s)
- Available programs, including fine arts, practical arts and student activities

<table>
<thead>
<tr>
<th>Plans are in place to build 4 classrooms to replace portable units.</th>
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</thead>
</table>